

PL3 turnaround done; new businesses to drive growth

Pricol (PRICOL) reported a strong set of earnings in Q2FY26. Consolidated sales and EBITDA were 7-10% beat vs estimates, with company sales growing by >50% YoY. Organic standalone business also recorded sales growth of 15% YoY, outperforming 2W production by 5%. EBITDA margin improved 87bps to 12.3% with PL3 business achieving 9.5% While near-term industry headwinds like Nexperia chip issue may impact H2FY26 (we see limited impact), mid-term growth opportunities remain strong. Management guides for FY25-FY28E growth rate of ~15%/30-35%/12-14% CAGR for DIS/ACFMS/PL3. ACFMS sales will be boosted by the ramp-up of disc brakes and new product launches, like switches and throttles on handlebars. Stock has increased by 36%, post its Q1FY26 results, driven by strong performance. While we may see some near-term profit booking, we remain positive on the company's mid-term story. We retain our 'BUY' rating and raise our TP to INR660 (from INR560), leading to 17% upside.

Standout performance with sales and EBITDA 7-10% beat

Pricol delivered strong results with **consolidated sales** growth of 51% YoY to INR1,007cr, 7% above our estimates. This includes consolidation of INR235cr of Pricol Precision business (PL3), which the company acquired in Dec-2024. Standalone sales were up 14% organically, thus outperforming 2W production growth by more than 400bps. **Consolidated EBITDA** increased 42% YoY to INR123cr, 12% above our estimates, with EBITDA margin coming at 12.3%, 87bps higher QoQ. Consolidated EBITDA margin declined 78bps YoY mainly because of the P3L business, which is margin dilutive. Employee expenses have declined to 11.6% in Q2 from a record high level of 13.6% in Q4. PAT/EPS increased 42%/42% YoY, 7-8% above our expectations.

Turnaround of the PL3 business is complete

Over the last six months, PRICOL has successfully turned around PL3 business with EBITDA margin expanding by more than 200bps to ~9.5% in Q2FY26 (from 7.0% in FY25). This margin expansion is driven by optimised production, lower overheads, expanded customer base (outside TVS group), and higher utilisation. We expect a small positive increment from here on and forecast a 9.0%-10.0% EBITDA margin over the next three years, in line with the company's expectations. Our forecast implies FY25-28E sales/EBITDA CAGR of 15%/30%.

Near-term headwinds may impact Q3, but not a major concern

The recent semiconductor crisis caused by Nexperia may impact automotive production as management states that *"80, 90 semiconductor parts meant for automotive have gone out of production"*. The above disruption may delay revenues by 2-3 weeks, but we do not expect to be any revenue loss. This is in line with industry feedback as Nexperia used to make commoditised chips, and alternative solutions are available.

Premiumisation story remains intact, new products to accelerate growth

The instrument cluster business has evolved over the last decade, and new 2W models are now pivoting towards TFT clusters (from digital ones) as smart features like Bluetooth connectivity, navigation maps, OTA, etc, have gained importance. The market share of TFT clusters is expected to rise from 8-10% at present to ~30% in the mid-term. PRICOL is best placed to benefit from this transition, given it has an 80% market share in the TFT market.

After launching in Q4, the company is now ramping up disc brake production. It has won orders from five major OEMs, and production will start from Q1FY27. It has signed TLA with Domino for handlebar components like Switches and throttles, and commercial production will start from FY28 onwards. Company guides for 30-35% growth in ACFMS business in the mid-term.

Valuation and view

The stock has increased by 36% from 11-Aug, driven by i) strong Q1/Q2 results and ii) sector re-rating post GST2.0. Near term, we may see some correction because of profit booking, we remain positive on company's mid-term story. On a one-year forward P/E, it is trading at 26.3x, 3% above its last two years' average. Our SoTP valuation leads to a revised TP of INR660, implying 26.7x FY27 P/E.

Key financials

Year to March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Revenues (INR cr)	1,500	1,903	2,208	2,621	3,771	4,473	5,220
Revenue growth (%)		26.8	16.0	18.7	43.9	18.6	16.7
EBITDA (INR cr)	191	236	279	334	459	549	664
EBITDA margin (%)	12.7	12.4	12.6	12.7	12.2	12.3	12.7
PAT (INR cr)	51	125	141	167	241	301	363
PAT margin (%)	3.4	6.6	6.4	6.4	6.4	6.7	7.0
Adjusted EPS (INR)	4.2	10.2	11.5	13.7	19.7	24.7	29.8
P/E ratio (x)	24.4	16.3	27.2	34.7	23.7	22.9	19.0

CMP: INR566

Rating: BUY

Target price: INR660

Upside: 17%

Date: November 10, 2025

Bloomberg:	PRICOL:IN
52-week range (INR):	381/599
M-cap (INR cr):	6,905
Promoter holding (%)	38.51

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Key takeaways from the management commentary

- **Outlook:** PRICOL guides for sales of INR8,000cr by FY31. Segment-wise, the growth will be as follows:
 - DIS: For FY26, management expects sales of INR2100-2200cr, with steady growth of ~15% in mid-term.
 - ACFMS: Management guides for 30-35% growth over the next 2-3 years. This growth will be driven by i) FPM (fuel pump module) business – standard growth, ii) ramp up of disc brake business, and iii) launch of switches and throttle business.
 - PL3: PL3 business is expected to deliver revenue of INR850-900cr in FY26, with steady state margin of 9.5%. Mid-term growth is expected to be in the 11-15% range.
- **Pricol Precision:** Q2FY26 revenues of INR235cr and EBITDA margin of 9.08%. The business achieved an EBITDA margin of 9.5% in September, compared to 6.5% in December 2024 (at the time of acquisition). For FY26, management guides for sales of INR850-900cr with an EBITDA margin of 9.5%. In mid-term, the company guides for 11-15% sales CAGR, with EBITDA margin of 10-10.5%. The company has expanded its PL3 customer base as it has won new orders from Arthur, Hanon, Autoliv, and Schneider, and is in discussion with some new orders from Hero, Honda, Bajaj, and Tata Motors.
- **Nexperia supply chain issue:** Around 80-90 semiconductor parts have been out of production, which is impacting automotive production. There is going to be a small impact in Q3FY26 as revenues may be delayed by 2 to 3 weeks, but there isn't going to be any revenue loss. Company Q3FY26 revenues may fall short of 4-5% of their internal targets.
- **New products:** e-Cockpit and BMS are in the testing phase with clients, with revenue accrual some quarters away.
- **Utilisation:** DIS business (including plastic business) is running at 90-94% utilisation. ACFMS business is at 80-85% utilisation.
- **Capex:** Capex of INR250-300cr for FY26 and at similar level for FY27. This capex is at the consolidated level. Maintenance capex is INR120-140cr per year. In the process of buying land, which should be completed in the next 45 days or so.
- **Dividend:** DPS of INR2 is interim dividend. There isn't going to be another dividend for FY26. It wants to put money back into the business and create value for shareholders, rather than going for the dividend route.
- **New order wins:** Any new order win in DIS and ACFMS business takes around 24 months to start delivering revenues. In the Plastic business, the period is six to eight months.
- **Pact with Domino:** The company has signed a technology licence agreement with Italy-based Domino for the manufacture and supply of handlebar components (switches and throttles) to 2W OEMs. This is mainly for sales in Southeast Asian markets. The management expects revenue to accrue in six months.

Revised estimates

We increase our sales forecast for FY26/FY27 by 3% driven by stronger than expected Q2 and higher sales growth from PL3 and ACFMS business. We also increased our EBITDA margin forecast, primarily driven by improved profitability of the PL3 business. For a standalone business, we expect EBITDA margin to remain in the 12-13.5% range. We highlight that our forecast doesn't include mandated ABS in 2W, which has been part of the draft regulation. Industry feedback suggests that there is a lack of capacity for ABS currently, and hence, the regulation may be deferred or delayed to potentially later years.

INR cr	New estimates		Old estimates		Old vs New	
	FY26E	FY27E	FY26E	FY27E	FY25E	FY26E
Pricol Consolidated						
Sales	3,853	4,571	3,737	4,443	3	3
EBITDA	459	549	431	526	6	4
EBITDA margin (%)	11.9	12.0	11.5	11.8	36bps	16bps
EBIT	334	401	310	383	8	5
EBIT margin (%)	8.7	8.8	8.3	8.6	36bps	16bps
EPS	19.74	24.70	19.12	23.64	3	4

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Valuation

We value the company using sum-of-the-parts (SoTP) valuation methodology driven by different growth and margin profile of Pricol core entity and Pricol Precision. We roll forward our base and now value the company based on average of FY27/28E estimates (previously: FY27). We value the Pricol core entity at unchanged 14x EV/EBITDA multiple, in line with last two years average. For Pricol Precision, we slightly upgrade our target multiple to 9.5x (from 8.5x) previously, given the increase in margin and return profile of the business. Overall, based on the above methodology, we arrive at target price of INR660.

Values (INR cr)	EBITDA FY27/28 avg
PRICOL Standalone	
Fundamental value	498
<i>Target multiple (x)</i>	<i>14.0</i>
Core EV	6,972
Pricol Precision	
Fundamental Value	109
<i>Target multiple (x)</i>	<i>9.5</i>
EV	1,033
PRICOL consolidated EV	8,005
- Net debt / (Net Cash)	(70)
- Contingent liabilities	57
+ PQSI Digital Private Limited	10
Equity Value	8,028
No of shares (cr)	12
Value per share (INR)	659
Weightage (%)	100%
Target Price (SOTP)	660
Current price	566
% upside	17%

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Financials

Income Statement

(INR cr)

Year to March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Income from operations	1,500	1,903	2,208	2,621	3,771	4,473	5,220
Direct cost	1,070	1,373	1,555	1,861	2,678	3,167	3,696
Employee expenses	192	227	263	325	453	537	626
Other expenses	103	129	181	194	275	321	360
EBITDA	191	236	279	334	459	549	664
Depreciation and amortisation	82	78	82	90	125	148	173
EBIT	109	158	197	244	334	401	492
Finance cost	27	18	18	13	18	17	17
Other income	9	14	13	17	15	21	21
Profit before tax (PBT)	80	147	186	227	321	401	484
Tax expense	29	22	45	60	80	100	121
Net profit	51	125	141	167	241	301	363
Diluted EPS (INR)	4.19	10.23	11.54	13.70	19.74	24.70	29.79

Common size metrics - as a percentage of revenues

Year to March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Direct cost	71.3	72.2	70.4	71.0	71.0	70.8	70.8
Employee expense	12.8	12.0	11.9	12.4	12.0	12.0	12.0
Other expenses	6.8	6.8	8.2	7.4	7.3	7.2	6.9
Depreciation	5.5	4.1	3.7	3.4	3.3	3.3	3.3
Interest expense	1.8	1.0	0.8	0.5	0.5	0.4	0.3
EBITDA margin	12.7	12.4	12.6	12.7	12.2	12.3	12.7
EBIT margin	7.3	8.3	8.9	9.3	8.9	9.0	9.4
Net profit margin	3.4	6.6	6.4	6.4	6.4	6.7	7.0

Growth Metrics

Year to March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Revenues	26.8	16.0	18.7	43.9	18.6	16.7	
EBITDA	23.4	18.2	19.9	37.3	19.7	21.0	
PBT	82.6	26.8	21.9	41.6	25.1	20.6	
Net profit	144.0	12.8	18.8	44.1	25.1	20.6	
EPS	144.0	12.8	18.8	44.1	25.1	20.6	

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Ratios

Year to March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Gross margin	28.7	27.8	29.6	29.0	29.0	29.2	29.2
Interest coverage ratio	4.0	8.6	10.8	18.6	18.6	22.9	28.2
Inventory days	57.5	52.1	52.9	44.0	44.0	43.0	42.0
Receivables days	58.1	51.4	47.4	61.1	55.0	53.0	53.0
Payables days	65.7	54.2	53.9	59.8	63.3	63.3	63.3
Cash conversion cycle	50.0	49.3	46.5	45.2	35.7	32.7	31.7
Net debt /EBITDA	0.5x	0.1x	-0.2x	0.7x	0.3x	0.1x	-0.3x

RoIC calculation	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Adj. EBIT	100	153	183	228	319	381	470
Tax Rate	27	27	24	26	25	25	25
NOPAT	73	112	139	168	239	285	353
Fixed assets	437	451	532	809	968	1,140	1,191
Working Capital	205	257	281	381	369	454	534
Invested Capital	643	708	813	1,190	1,337	1,594	1,725
RoIC	11.8%	16.6%	18.2%	16.8%	18.9%	19.5%	21.3%

RoE calculation	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
PAT	51	125	141	167	241	301	363
Sales	1,500	1,903	2,208	2,621	3,771	4,473	5,220
Total Asset	1,199	1,306	1,436	1,949	2,265	2,712	3,152
Debt	623	602	590	933	1,033	1,194	1,319
Equity	576	704	845	1,016	1,257	1,558	1,921
PAT margin	3.4	6.6	6.4	6.4	6.4	6.7	7.0
Asset Turnover	1.3	1.5	1.5	1.3	1.7	1.6	1.7
Debt/Equity	1.1	0.9	0.7	0.9	0.8	0.8	0.7
RoE	8.9%	17.7%	16.6%	16.4%	19.1%	19.3%	18.9%

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Balance Sheet (INR cr, unless specified)

Year to March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
PPE	374	396	459	707	865	1,037	1,088
Right-of-use assets	39	34	28	26	26	26	26
Capital work in progress	8	14	38	70	70	70	70
Intangible assets	183	160	138	132	98	79	54
Other non-current assets	45	40	30	35	35	35	35
Total non-current assets	649	644	693	969	1,094	1,246	1,274
Inventories	236	272	320	363	442	570	671
Financial investments	2	4	5	7	7	7	7
Trade receivables	239	268	287	473	482	599	704
Cash and cash equivalents	51	84	114	102	204	254	461
Other current assets	21	16	17	36	36	36	36
Total current assets	549	643	743	980	1,171	1,465	1,879
Total assets	1,199	1,306	1,436	1,949	2,265	2,712	3,152
Total equities	576	704	845	1,016	1,257	1,558	1,921
Long-term borrowings	93	27	0	68	68	68	68
Long-term provisions	12	15	19	15	15	15	15
Deferred tax liabilities	56	41	35	30	30	30	30
Other long-term liabilities	24	16	11	63	63	63	63
Total non-current liabilities	186	98	65	176	176	176	176
Short-term borrowings	35	62	47	57	57	57	57
Trade payables	270	283	326	455	554	715	841
Short-term provisions	10	11	27	31	31	31	31
Other current liabilities	122	141	126	215	215	215	215
Total current liabilities	437	497	526	757	857	1,017	1,143

Cash Flow (INR cr, unless specified)

Year to March	FY22	FY23	FY24	FY25	FY26E	FY27E	FY28E
Profit before tax	80	147	186	227	321	401	484
Add: D&A	82	78	82	90	125	148	173
(Less) other income/(add) financial expenses	21	17	15	7	9	3	2
Less: Change in working capital	12	(33)	4	44	11	(84)	(80)
Less: Taxes paid	(13)	(37)	(38)	(57)	(80)	(100)	(121)
Other operating cash flow	0	(9)	6	(1)	0	0	0
Net cash flow from operating activities	183	163	255	309	386	367	458
Capex PPE & IP	(45)	(85)	(143)	(216)	(250)	(300)	(200)
Free cash flow	138	78	111	93	136	67	258
M&A	0	0	0	(197)	0	0	0
Other investments	0	19	14	37	9	14	15
Net cash flow from investing activities	(45)	(66)	(129)	(377)	(241)	(286)	(185)
Net cash flow from financing activities	(154)	(64)	(69)	56	(42)	(33)	(66)

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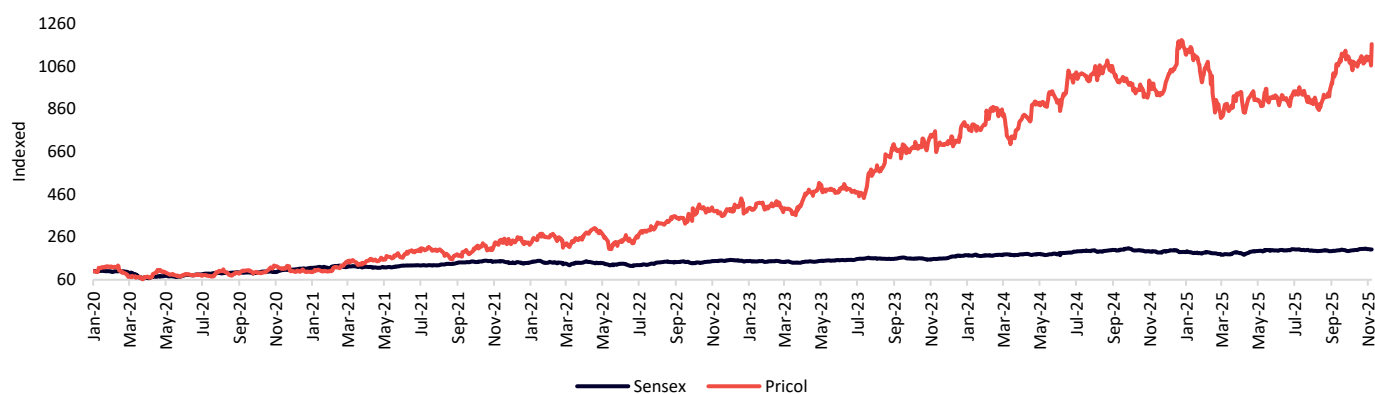
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Stock Ratings Absolute Returns

BUY > 15%

HOLD -5% to 14%

SELL < -5%



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